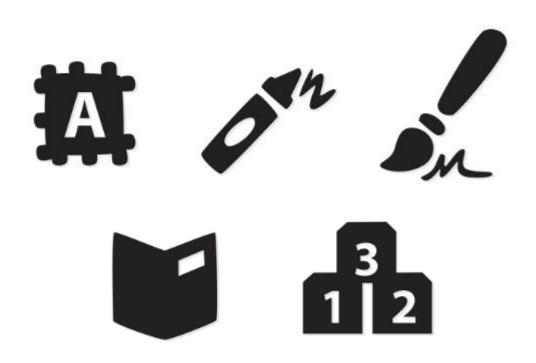
Paterson Public Schools



Early Childhood Preschool Intervention and Referral Team (PIRT) Practice Rubric

- 1. Planning and Preparation (x2)
 - Professional educators prepare for supporting quality preschool instruction using a comprehensive approach.
- 2. Use of Data to Inform Instruction (x2)
 - Professional educators use data to support preschool classroom teachers in delivering high quality/individualized instruction.
- 3. Delivery of Services (x3)
 - Professional educators coach and support preschool teachers to deliver quality instruction.
- 4. Interventions to Meet Diverse Needs (x3)
 - Professional educators increase the probability of advancing individual student achievement through coaching/modeling and supporting classroom teachers.
- 5. Classroom Environment (x2)
 - Professional educators establish a culture that is conducive to supporting preschool teachers with student well-being and learning.
- 6. Leadership (x2)
 - Professional educators have a responsibility for professional growth and positive leadership.
- 7. Professional Responsibilities (x1)
 - Professional educators have a responsibility to the profession, district, parents, students and the public.

PERFORMANCE STANDARD #1: PLANNING AND PREPARATION *Professional educators prepare for supporting quality preschool instruction using a comprehensive approach.*

Educators should know and be able to:

1a. Establish a culture of high expectations for learning and achievement.

70		UNSATISFACTORY	PROGRESSING	PROFICIENT	EXEMPLARY
TIVENESS	Expectations & Inclusion	☐ Support practices maintain the status quo and do not contribute to the building culture of high expectations for students.	Acts in ways that demonstrate support of the building culture as one of inclusion and high expectations for most students.	Support practices reinforce and strengthen the building culture as one of inclusion and high expectations for <i>all</i> students.	☐ Initiates and engages in problem- solving with preschool classroom teachers to advance the culture of the building as one of inclusion and high expectations for <i>all</i> students.
TORS OF EFFEC	Culture of Excellence	☐ The culture in the classroom reinforces low level learning expectations, and/or plans to meet even minimal student achievement goals are not clear.	☐ The classroom culture supports student improvement efforts suitable for most students and the teacher outlines the steps to meet student achievement goals.	□ Supports the preschool classroom teacher to establish a culture in the classroom that challenges <i>all</i> students to continuously improve. Assists in developing a plan to measure progress toward meeting challenging student achievement goals.	☐ Supports a culture of excellence in the classroom that focuses on stretching student achievement for <i>all</i> student groups. Assists preschool teachers in differentiated plans to meet rigorous student achievement goals; there is a system in place to continuously measure progress toward goal attainment.
INDICATO	Communicating Expectations	☐ There is little to no evidence that achievement expectations have been communicated to preschool teachers in advance, and/or achievement goals are low.	Achievement expectations are not communicated well to preschool teachers and/or the achievement goals are not high enough for some students.	Achievement expectations are communicated in advance to preschool teachers and provides example of how students can meet challenging achievement goals.	Preschool teachers are well-preared to articulate the steps they must take to reach rigorous achievement goals.

<i>la.</i> PERFORMANCE RATING	Unsatisfactory	Progressing I	Progressing II	Proficient I	Proficient II	Proficient III	Exemplary
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1b. Use	adop	ted preschool tead		n and conter e design of i		•	oorate with j	preschool
	UN	SATISFACTORY	Prog	PROGRESSING		FICIENT	EXEN	IPLARY
INDICATORS OI EFFECTIVENES Curriculum and Assessment Alignment	O SAUCTORY 10 BASE OF CONTROL 10 COLLADOR 10 COLADOR 10 COLLADOR 10 COLLADO		 PIRT specialist collaborates with preschool teachers when specifically asked to do so, thus lesson plans are partially aligned to The Creative Curriculum and NJPTLS. . 		 PIRT specialist initiates collaboration with preschool teachers, thus lesson plans closely align to The Creative Curriculum and NJPTLS. . 		PIRT specialist continually collaborates and supports preschool teachers to create lesson plans that are based on a thorough understanding of how to "unpack" The Creative Curriculum and NJPTLS.	
<i>1b.</i> PERFORM RATIN		Unsatisfactory	Progressing I	Progressing II	Proficient I	Proficient II	Proficient III	Exemplary
Standar Overall R		Unsatisfactory	Progressing I	Progressing II	Proficient I	Proficient II	Proficient III	Exemplary

PERFORMANCE STANDARD #2: USE OF DATA TO INFORM INSTRUCTION

Professional educators use data to support preschool classroom teachers in delivering high quality/individualized instruction.

Educators should know and be able to:

		Unsatisfactory Progressing Proficient Exemplary													
		Uns	ATISFACTORY	Progr	ESSING	PROF	ICIENT	Exemi	PLARY						
CTIVENESS	Use of Electronic Data Management Tools	teache achie acces	not support preschool er with student evement data; does not as Preschool data to ort PIRT process.	management to	Accesses electronic data management tools to view class achievement results.		e data management es achievement viduals and groups	Regularly accesses and systematically uses electronic data management tools to support preschool teachers retrieve data, organize data tables and create profiles on multiple measures of individual and group student achievement results.							
S OF EFFECTI	Uses Data to Inform Instruction	provi evide inform	when data is ided, there is no ence that the mation is used to make actional decisions.	Attempts to support instructional decisions linked to analysis of data, although inferences about the data may not be complete.		Makes accurate use of student achievement data when supporting preschool classroom teachers in making instructional decisions.		☐ Works closely with preschool classroom teacher to accurately draw inferences from multiple data sources with which to make decisions about instruction for both whole group and individual student instruction.							
INDICATORS	Uses Disaggregated Data to Refine Instruction	which	ata is considered with h to make changes in action.		at the group level lata when planning s for preschool	support presch strengths and o disaggregated which is appro	groups of students opriately used when action for whole	Systematically examplevel to support press finding strengths and disaggregated group students.	chool teachers in l challenges both for						
P	<i>2a.</i> Erform Ratin	-	Unsatisfactory	Progressing I	Progressing II	Proficient I	Proficient II	Proficient III	Exemplary						

2a. Focus on improving instruction using data.

2b. Use a variety of assessment methods when designing classroom assessments.

		UNSAT	TISFACTORY	Progr	RESSING	Profi	CIENT	EXEM	IPLARY
INDICATORS OF EFFECTIVENESS	Classroom Assessments	Assistance.		☐ Specialist supports preschool teachers in collecting accurate assessment data for Preschool IR&S use.		☐ Specialist works with preschool teachers to identify varied options for collecting quality data throughout the day that will be a good measure of student learning by their demonstrating what they know and are able to do, relative to the Intervention Plan.		☐ Specialist helps designs high-quality assessment tasks that accurately measure student learning towards the Intervention Plan objectives. Assessment tasks are a function of learning and not time. Assessment tasks may be embedded within the lesson and/or require a performance component for students to demonstrate what they know and are able to do.	
PER	<i>2b.</i> Performance rating		Unsatisfactory	Progressing I	Progressing II	Proficient I	Proficient II	Proficient III	Exemplary
-	Standard #2 Overall Rating		Unsatisfactory	Progressing I	Progressing II	Proficient I	Proficient II	Proficient III	Exemplary

PERFORMANCE STANDARD #3: DELIVERY OF SERVICES

Professional educators coach and support preschool teachers to deliver quality instruction

Educators should know and be able to:

3a. Demonstrate knowledge of best practices in Early Childhood and levels of preschool teachers' skill s in delivering the program.

ы N		UNSATISFACTORY	Prog	RESSING	Pro	FICIENT	EXEM	IPLARY
INDICATORS OF EFFECTIVENESS	Caching Support and Effectiveness	PIRT specialist coaches lessons and or strategies that either are of poor quality or are not appropriate to the needs of the preschool teacher or situation, or coaching consists only of verbal discussion.	☐ The quality of the coaching session is inconsistent. Some aspects of the coaching process address the needs of the preschool teacher.		Use of the coaching model is implemented with fidelity. The quality of the coaching is appropriate to the needs of the preschool teacher or situation.		Use of the coaching model is implemented with fidelity. The quality of the coaching is appropriate to the needs of the preschool teacher or situation. The specialist conducts extensive follow-up work with the teacher,	
PERFC	<i>3a.</i> DRMAN ATING	CE Unsatisfactory	Progressing I	Progressing II	D Proficient I	Proficient II	Proficient III	Exemplary

Educators should know and be able to:

3b. Demonstrate knowledge of current trends in specialty area and Early Childhood Education professional development.

		U	NSATISFACTORY	7	PF	ROGRESSING	PROF	FICIENT	Exempi	ARY	
EFFECTIVENESS	KNOWLEDGE OF Early Childhood Best Practices	Hogory		nood	with spe Childho current	strates basic familiarity ecialty area, Early ood Best Practices, and Early Childhood onal development.	Early Childh and current E professional	ith specialty area, ood Best Practices, Early Childhood development hing and modeling	Demonstrates thorough familiarity with specialty area and current Early Childhood professional development through coaching and modeling for preschool teachers. Specialist is regarded as an expert by colleagues.		
INDICATORS OF E	upport Through Develoj			cused the	☐ PIRT specialist rarely collaborates with colleagues to identify and design professional development for preschool teachers through district trainings, embedded trainings and focused site workshops, to improve the quality of classroom instruction.		provide on-g development teachers thro trainings, em	tes to develop and oing professional to preschool ugh district bedded trainings site workshops, to quality of	PIRT specialist initiate with colleagues to design effective on-going focut development through d embedded trainings and workshops that are align districts/departments ac enhance the quality of or	gn and provide sed professional istrict trainings, l focused site ned to the chievement goals and	
РЕ	<i>3b.</i> PERFORMA RATING		Unsatisfactory	[Progre	ssing I	Progressing II	Proficient I	Proficient II	Proficient III	Exemplary	

Educa	Educators should know and be able to: 3c. Establish a culture for ongoing instructional improvement.											
		UNS	ATISFACTORY	Progr	ESSING	Prof	CIENT	EXEMI	PLARY			
INDICATORS OF EFFECTIVENESS	INDICATORS OF EFFECTIVENESS Professional Inquiry		PIRT specialist does Offers minima		support to Promotes a culture in which preschool		of professional inquiry Has establi teachers seek inquiry in v		ulture of professional eschool teachers be planned with the ialist.			
	<i>3c.</i> PERFORMA RATINO		Unsatisfactory	Progressing I	Progressing II	Proficient I	Proficient II	Proficient III	Exemplary			

Educators should know and be able to:

3d. Reflecting on Practice

		UNSATISFAC TORY	Progr	ESSING	Prop	FICIENT	Ехемр	LARY
INDICATORS OF EFFECTIVENESS	Making Connections to Daily Practice	PIRT specialist does not reflect on observed practice, or reflections are unclear or inaccurate.	specialistsomewhat accuratedoes notwithout citing specireflect onsimple suggestionsobservedimprove are sharedpractice, orteachers.reflections areunclear or		Reflection provides an accurate and objective description of practice and is connected to The Creative Curriculum. Specific examples and suggestions are given to the preschool teacher.		Reflection is highly accurate and connected to Creative Curriculum and other Early Childhood resources. Specific examples and suggestions are given to the preschool teacher. Action plans are developed to continually support the preschool teacher.	
<i>3d.</i> performance rating		Unsatisfactory	Progressing I	Progressing II	Proficient I	Proficient II	Proficient III	Exemplary
Stand	lard #3							
	l Rating	Unsatisfactory	Progressing I	Progressing II	Proficient I	Proficient II	Proficient III	Exemplary

PERFORMANCE STANDARD #4: INTERVENTIONS TO MEET DIVERSE NEEDS *Professional educators increase the probability of advancing individual student achievement through coaching/modeling and supporting preschool classroom teachers.*

Educators should know and be able to:

4a. Differentiate instruction based on student needs and background

S		UNSATISFACTORY	Progr	RESSING	Prof	ICIENT	Exemi	PLARY
EFFECTIVENES	Differentiation Techniques	Does not support preschool teacher in differentiating instruction for highly able students.	differentiated in techniques for h without clearly student's needs	highly able students defining the	teachers to ap implement dif instructional t		Collaborates with preschool teachers to analyze student achievement data to effectively design and differentiate instruction to challenge highly able students.	
OF	Differentiates for Learning Styles and Abilities	Does not support preschool teacher in differentiating instruction to address needs of students with varying learning styles and abilities.	DECE to be abl preschool teach	ers in differentiating students with varying	styles and abil preschool teac comprehensiv	when designing and	Collaborates with preschool teachers to provide appropriate differentiated instruction as well as process and/or product to address the unique learning differences of children that have a wide range of learning styles and abilities.	
INDICATORS	Student Backgrounds and Interests	Does not support preschool teacher in addressing diverse student backgrounds or interests.		ne-spot" modeling of respond to a student's interest.	backgrounds a coaching towa comprehensiv	e inclusion of when designing and	Collaborates wit to provide suppo teachers for cultu teaching strategi appropriate supp interests.	arally responsive es and for
PERFO	4a. DRMANCE ATING	Unsatisfactory	Progressing I	Progressing II	Proficient I	Proficient II	Proficient III	Exemplary

Educators should know and be able to:

4b. Implement interventions with fidelity and adjusts interventions based on results

	-	UNSATISFACTORY		RESSING		ICIENT	Exemi	
OF EFFECTIVENESS	Response to Intervention	Assumes minimal responsibility in supporting preschool teachers in participating fully in the PIRT process and does not collaborate with preschool teachers and special service providers to support students with unique needs.	Attends PIRT meetings to discuss concerns for specific students and invites preschool teacher and parent contributions at meetings.		of preschool t preschool staf members so th appropriately intervention a	n the PIRT process eachers, other f, and family nat each contributes to an	Actively supports preschool teachers' full participation in the PIRT process, such as timely adherence to preschool PIRT protocols, use of appropriate supportive assessment data, professional and sensitive dialogue with family members, and the ability to clearly communicate goals and strategies in the Intervention Action Plan.	
	Intervention Implementation	Makes no effort to support the classroom maintenance of preschool teacher fidelity to the intervention model for students who have learning differences.	Requires additional skill development to effectively support selected interventions for students who have learning differences.		Actively supports preschool teachers in providing consistent interventions for individual students while maintaining fidelity to the intervention model.		Strategically provides and supports the preschool teacher in managing various evidence-based interventions for multiple students while maintaining fidelity to the intervention model(s).	
INDICATORS	Progress Monitoring	Support and involvement in progress monitoring is untimely and/or rationale is unarticulated to preschool teachers.		nitoring is regular, priate to the needs	appropriate to of individual caseload, and	volvement in toring is regular, the range of needs children within a rationale is clearly preschool teachers.	Support and involution monitoring is conclearly tied to end understanding by teachers of the mic Creative Curricul Objectives for De Learning, The Py Positive Behavio applicable.	asistently and nanced preschool nances of the um GOLD evelopment and tramid Model and
4b PERFORI RATI	MANCE	Unsatisfactory	Progressing I	Progressing II	Proficient I	Proficient II	Proficient III	Exemplary

Standard #4							
Overall Rating	Unsatisfactory	Progressing I	Progressing II	Proficient I	Proficient II	Proficient III	Exemplary

PERFORMANCE STANDARD #5: CLASSROOM ENVIRONMENT *Professional educators establish a culture that is conducive to supporting preschool teachers with student well-being and learning.*

Educators should know and be able to:

5a. Contribute to a safe and orderly preschool learning environment.

		UNSATISFACTORY	PROGR	RESSING	PROFIC	IENT	EXEMP	LARY	
OF EFFECTIVENESS	Rules and Regulations	Does not provide preschool teachers support in universal level structures and strategies that develop student understanding of rules and procedures. Student safety or learning is compromised.	basic suppo level structu strategies th	at develop erstanding of ocedures. ety is not	Provides presc individualized universal level strategies that of understanding procedures. Ex preschool teach understanding language in sca individual chilo safety and learn compromised.	support in structures and levelop student of rules and ctends her to their use of uffolding dren. Student	Collaborates with preschool teachers to address individual needs of students within active supervision. There is evidence of students using social skills in their day to day interactions, and demonstrating emotional competencies. Student safety and learning is enhanced.		
INDICATORS (Safe & Organized Environment	Lack of support allows a classroom arrangement that is either unsafe, or the use of space impedes learning.	has a "neutr The classro while not ca significant 1 problems, d	t that is safe, but al" feel to it. om arrangement, ausing management oes not o varied learning	The classroom is safe, efficien and designed to student focus o purposes.	tly organized o support	Collaboration y preschool teach established a co and inviting lea environment th childhood best Students move with effective is within a variety	er has omfortable, safe, rning at reflects early practices. about the room ndependence	
	5a. DRMANCE		Progressing	Progressing		Proficient			
RATING		Unsatisfactory	I	II	Proficient I	II	Proficient III	Exemplary	

		Un	SATISFACTORY		lassroom ma	-	ICIENT	• Exemp	TARY	
INDICATORS OF EFFECTIVENESS	PIRT specialist has not assisted in establishing classroom routines and /or procedures. Children do not know classroom procedures resulting in confusion and a significant loss of wasted learning time.			PIRT specialist h procedures to ma routines. They a they are inconsis children and/or to	has assisted with unage classroom re outlined, although tently followed by the eacher. The teacher instructional time	PIRT specialist preschool teach procedures to r materials. Rou resulting in effi are known to c	has assisted hers in setting nanage tasks and utines are in place icient practices that hildren and officiently and in	PIRT specialist has consistently supported preschool teachers. Procedures to facilitate child management for carrying out routine tasks and materials management are in place resulting in highly efficient practices that maximize time for learning. Procedures and routines are efficiently managed by self-directed learners.		
	Learning Experiences and Activities	lear acti	e to lack of support. ning experiences and vities are disorganized poorly managed.	Due to lack of support, learning experiences and activities are primarily managed by the teacher, or there are some inefficiencies in managing routine tasks that take time away from learning of the group or individuals.		☐ Through PIRT specialist support, learning experiences and activities are routinely organized by the teacher in such a way that all children can access and maximize time for learning.		 Through PIRT support, learning experiences and activities are highly organized and efficiently facilitated by both the teacher and children, whi each assume responsibility for maximizing time for learning. Extends preschool teacher understanding to their use of language in scaffolding individua children towards independent and cooperative work. 		
PERF	5b.	NCE								
	ATINO		Unsatisfactory	Progressing I	Progressing II	Proficient I	Proficient II	Proficient III	Exemplary	

				4	5c. Effect	tive	ely mana	ıge	e student l	beh	avior.			
		U	NSATISFACTORY		PR	OGR	RESSING		PF	ROFI	CIENT		EXEMI	PLARY
INDICATORS OF EFFECTIVENESS	Discipline Plan	☐ PIRT specialist has not supported the preschool teacher in establishing classroom rules and/or procedures. Standards of conduct are unclear to students. The teacher attempts to control the classroom through threats or by increasing vocal intensity. The teacher spends an inordinate amount of time dealing with behavior issues.		of ts. ol s or	☐ Through support of the PIRT specialist, most students seem to understand the classroom rules and standards of conduct. Consequences for inappropriate behavior are inconsistently applied. The teacher is generally aware of student behavior, but may miss the misbehavior of some students.			☐ Through support and modeling for preschool teacher, explicit classroom rules and standards of conduct are clear to all students. Consequences for incorrect behavior are reasonable, appropriate, clearly communicated and consistently applied. The teacher demonstrates awareness of events in the classroom and often anticipates and prevents potential problems. Extends preschool teacher understanding to their use of language in scaffolding individual children. Redirection and reflection on "Big Rules, Little Rules" concepts are primary strategies.				Children are aware of and contribute to designing the classroom rules and standards of conduct upheld by all members of the classroom. Consequences for incorrect behavior are reasonable, appropriate, clearly communicated, and consistently applied. Monitoring by the teacher of events in the classroom is subtle and proactive. Extends preschool teacher understanding to their use of specialized language and techniques for managing extreme behaviors of individual children.		
	5c. Performance Rating		Unsatisfactory		Progressi I	ng	Progressin II	g	Proficient	I	Proficient II		Proficient III	Exemplary
Stan Overa						_								
Overa		aung	Unsatisfactory	Pro	gressing I	Pro	ogressing II	1	Proficient I	1	Proficient II	Pro	oficient III	Exemplary

July2014

Name: _____

Date:____

PERFORMANCE STANDARD #6: LEADERSHIP

Professional educators have a responsibility for professional growth and positive leadership.

Educators should know and be able to:

6a. Understand their role and responsibility in implementing the District and/or Building Action Plan.

		Unsa	TISFACTORY	Progr	ESSING	Profic	CIENT	Exempla	RY	
EFFECTIVENESS	Leadership Skills	goals an	others to fulfill the d priorities outlined in y Childhood Program	Works collaborati to fulfill the goals outlined in the Ea Program Plan.	s and priorities	Actively participates contributing to fulfi and priorities outlin Childhood Program leadership capacity Leader, Content Co Leadership Team, a committees), and de Leadership Skills.	llment of the goals ed in the Early Plan by serving in a (e.g., Grade Level llaborator, Building nd/or other	Assumes a positive role in seeking more effective, solution-oriented ways within the department and the district to fulfill the goals and priorities outlined in the District/Program Plan (e.g., Grade Level Leader, Content Collaborator, Building Leadership Team, and/or committees), and demonstrates Level II Leadership Skills.		
TORS OF 1	Collegial Partnerships	reinforc	t act in ways that e the implementation ol improvement	Maintains relation colleagues to fulf school requires.		with colleagues and	oport and cooperation administrators that oving the functioning	☐ Initiates positive relationships and forms collegial partnerships with colleagues, support staff, administrators, parents and others to contribute to the effective functioning of the program within the district.		
INDICA	INDICA INDICA Instruction Auality A		in disagreements s unsupportive of ent's improvement	Supportive of the department's focus on improving the quality of instruction for students.		Steps forward to sup department's focus quality of instructio	on improving the	☐ Works in mutually reinforcing ways to promote and protect the department's focus on improving the quality of instruction for all children. Displays a sense of self-efficacy.		
P	<i>6a</i> ERFOR RATI	MANCE	Unsatisfactory	Progressing I	Progressing II	Proficient I	Proficient II	Proficient III	Exemplary	

6b. Continue professional growth.

		Line		Proc		Drow		Error		
SS		UNSA	ATISFACTORY	PROG	RESSING	PROFI	CIENT	EXEM	PLARY	
EFFECTIVENES	Life-long Learning	profes activit	not engage in ssional development ties other than for ure renewal.		t opportunities to ills. Seeks to improve	Actively reflects teaching practice professional deve opportunities to g	s, seeking new	☐ Challenges self to grow professionally providing evidence of life-long learning. Evidence of life-long learning is integrated into teaching practices enhancing effectiveness.		
OF	Mentorship and Peer Feedback	feedba	not seek or accept ack from histrators or peers.		cepts support from a rs and/or peers.	Positively impact educators throug peer feedback.	s the work of other h mentorship and/or	Serves as a skilled mentor for other educators. Takes leadership role in peer feedback and/or establishes mentorship opportunities for preschool teachers and/or colleagues.		
INDICATORS	Performance Goal Setting	Sets low performance goals for self and/or has difficulty providing evidence of monitoring or meeting individual performance goals.			lividual performance onitors as required.	Student Growth	ls that align with the Objectives and has a itoring own progress	Establishes challenging individual, measurable performance goals that meet and/or exceed the goals in the district/department action plan and monitors own progress in reaching these goals.		
PI	6c. ERFORM RATIN	-	Unsatisfactory	Progressing I	Progressing II	Proficient I	Proficient II	Proficient III	Exemplary	

Standard #6							
Overall Rating	Unsatisfactory	Progressing I	Progressing II	Proficient I	Proficient II	Proficient III	Exemplary

Comments:

Name:

Date:

PERFORMANCE STANDARD #7: PROFESSIONAL RESPONSIBILITIES

Professional educators have a responsibility to the profession, district, parents, students and the public.

Educators should know and be able to:

7a. Adhere to federal laws, state statutes and regulations pertaining to education, Board of Education (BOE) policies, Memoranda of Understanding and school rules

SS		UNSA	TISFACTORY	Progri	ESSING	Profic	CIENT	Exemp	PLARY	
ECTIVENE	Legal and Professional Responsibilities	Disregards or has no awareness of legal and professional responsibilities pertaining to education.		Has a limited understanding and seeks to raise awareness of their legal and professional responsibilities pertaining to education.		Understands and a and professional pertaining to educ	responsibilities	☐ Fully understands, abides by and supports the legal and professional responsibilities pertaining to education. The teacher acts proactively in seeing that colleagues comply with standards of excellence.		
S OF EFFEC	Compliance	Depai	not comply with rtment rules and ct policies and dures.	Inconsistently complies with department rules and District policies and procedures.		Complies fully wi rules and District procedures.		Complies with department rules and District policies and procedures. Actively contributes to solutions that promote effective implementation of policies and procedures.		
INDICATORS	Confidentiality	Disregards the legal and professional aspects of confidentiality practices.		Seeks clarification and understanding of confidentiality practices. Takes initiative to do research, ask questions, and communicate with colleagues about best practice with regard to confidentiality laws.		Maintains the legal and professional aspects of confidentiality practices. Has a working knowledge of the law as evidenced by the decisions made regarding how, when, where, why, and with whom confidential information is shared and stored.		Demonstrates respect for and prohibit others from sharing confidential information inappropriately. Acts in reinforcing ways to support decisions made regarding how, when, where, why, and with whom confidential information is shared and stored.		
	<i>7a.</i> PERFORMAN RATING		Unsatisfactory	Progressing I	Progressing II	Proficient I	Proficient II	Proficient III	Exemplary	

				7b. Dem	onstrate pro	ofessionali	sm			
		Uns	SATISFACTORY	PROGRESSING PROFICIENT			ICIENT	EXEMPLARY		
EFFECTIVENESS	Respectful Workplace	beha with staft com resp	ibits disrespectful avior when interacting a students, parents, f and/or the munity. Violates pectful workplace aviors.	staff and the co	ies with respectful		teracting with ts, staff and the odels respectful	Promotes a culture focused on exemplifying respect for others. Adheres to high standards of professionalism characteristic of respectful workplace behaviors.		
OF	Honesty and Integrity	dish deal staff	plays unethical or ionest conduct when ing with preschool f, students, parents /or colleagues.	☐ Uses poor judgment when dealing with preschool staff, students, parents and/or colleagues.		Deals with preschool staff, students, parents and/or colleagues with honesty and integrity.		Displays the highest level of ethical and professional conduct acting honestly and with integrity when dealing with preschool staff, students, parents, colleagues and/or the community.		
INDICATORS	Other Duties as Assigned	Absent from assignment and assigned duties and/or is habitually late.		Performs assignment and other duties as assigned. Is usually present and on time.		Assumes responsibility for the successful implementation of their assignment and other duties as assigned. Is consistently present and on time.		Assumes full responsibility for, and improves upon, the effective and efficient implementation of their assignment and other duties as assigned.		
	7b. PERFORMA RATINO		Unsatisfactory	Progressing I	Progressing II	Proficient I	Proficient II	Proficient III	 Exemplary	

7c.	Effect	-			lves proble			1		
		UNSA	ATISFACTORY	PROGR	ESSING	PROF	ICIENT	EXEMPLARY		
EFFECTIVENESS	Communication	pres fam and/ Con is ac und	ly communicates to chool staff, ilies, colleagues for the community. munication neither ecurate, erstandable nor is it in a timely fashion.	Communicates adequately usin and/or electron	g oral, written	manner with mu	and accurate n efficient and timely	Effectively communicates with diverse audiences in a manner that supports the welfare and success of students and the organization. Communication serves to advance understanding in challenging situations.		
OF	Conflict Resolution and Decision Making	iden solu Solu	imal involvement in tifying and seeking tions to issues. tions may even e an adverse impact.	to effectively a	seeking solutions		sing conflict	☐ Facilitates and models strategies for identifying and seeking solutions to building/district level professional and/or academic issues.		
INDICATORS	Professional Composure	beco beco	es composure or omes defensive n faced with a icult problem.	Requires reassu to maintain con of conflict or di	posure in the face	Assumes respons maintaining prof in the face of con situations.	fessional composure	Anticipates and diffuses conflicts using a variety of communication methods, as well as conflict resolution techniques. Is a calming presence when faced with conflicts or challenges.		
PEI	<i>7c.</i> RFORM RATIN	-	Unsatisfactory	Progressing I	Progressing II	Proficient I	Proficient II	Proficient III	Exemplary	
St	Standard #7									

Progressing II

Proficient I

Proficient II

Proficient III

Exemplary

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Overall Rating

Unsatisfactory

Progressing I